

COUNCIL CONNECT

Excellence Through Leadership & Collaboration

May 27, 2008

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MAY TV SWEEPS RESULT IN HEALTH-RELATED STORIES

Sensational health-related stories may be running in May in an effort by news stations with lagging ratings to boost their ranking among their competitors. In Santa Clara County and the Bay Area, a story on hospital-based mammography centers ran at the beginning of May. The story which depicted mammography center survey deficiencies as “violations” was reported in a sensational manner, running on three of four consecutive evenings.

It's our ambition to be your “go-to” staff.
Got a tough problem? Call us!



As a result, at least one hospital received phone calls from patients concerned that they may have been misdiagnosed. Generally, the deficiencies alluded to in the news story dealt with paperwork related to equipment and technician license documentation. When facilities receive a deficiency they develop a plan of correction and are re-surveyed. This was not reported. Neither was the outcome of surveys on free-standing mammography centers. Included in the story were lists of hospital-based centers with violations and hospital-based centers without violations. Most hospitals appeared on both lists.

Additionally, many of the deficiencies were many years old. Since the TV station posted a Web site on which comments could be placed, the Regional Vice President for the area worked with hospital public information officers and Wide Angle Communications consultants to develop and place a comment expressing the Hospital Council's concerns with the story.

The same station developed a story related to waiting times in hospital emergency departments. The producer of the story indicated to one hospital (the Alameda County Medical Center) that the station was looking to feature a “bad boy” emergency department. As a result of the actions taken by Hospital Council Section RVPs and hospital public information officers working together, the story was turned-around and the negative slant was avoided.

Hospital Council and Wide Angle staff developed talking points for hospitals to use in the event they were contacted by the media, and a Hospital Council staff member was interviewed for the story. Rather than focusing on wait times, Hospital Council staff discussed the impact of Medi-Cal budget cuts on

hospital emergency departments. Some of the impacts highlighted were the potential closures of emergency departments due to a lack of funding, increased wait times when patients head to the emergency department as they lose Medi-Cal coverage, and the possibility of physicians leaving the program due to even lower payments.

For more information, please contact Pamela Smith Martin, Regional Vice President, (925) 746-5108, pmartin@hospitalcouncil.net.

HOSPITALS FORM ALLIANCE WITH LOCAL ELECTED OFFICIALS

With public advocacy in full swing around the state budget, the opportunity to form new alliances with local elected officials, and specifically county boards of supervisors, holds promise for hospitals as we look to broaden the base of officials who advocate on our behalf. In mid-April, the San Joaquin Valley Regional Association of California Counties met for its annual Spring Conference in Modesto. This group is comprised of all elected supervisors in a nine-county region, spanning south to north from Kern to San Joaquin and east to Mariposa.

The chance to participate on their agenda provided the Hospital Council with a unique opportunity to tell the story of hospitals in every community as employers, developers, philanthropists, educators...and health care providers. To bring that point home, we compared the value of uncompensated care provided by the nine county hospitals with that of local assets closer to home. For example, the nine county hospitals provided \$544,576,901 in uncompensated care in 2007...an amount equivalent to six times the entire Mariposa County budget; or the entire value of the Fresno County grape crop; or one-third the value of San Joaquin's Port of Stockton terminal revenues; and more. Valley hospitals are expected to lose an additional \$36 million dollars if the proposed budget cuts are upheld...a dollar figure that now translates a bit more clearly to county supervisors.

Each supervisor was asked to advocate on behalf of preserving a hospital's ability to care for its residents and of his or her own constituents through the many county-funded and county-operated health care programs. This was the perfect 'case study' in finding a shared interest...preserving Medi-Cal funding...and forging new alliances.

For more information, please contact Lynne Ashbeck, Regional Vice President, (559) 650-5694, lashbeck@hospitalcouncil.net.

HUMBOLDT COUNTY AND ACCESS TO PATIENT HEALTH INFORMATION

Mad River, St. Joseph, Redwood Memorial and Jerold Phelps hospitals in Humboldt County are actively involved members in the Community Health Alliance of Humboldt-Del Norte, Inc. Since its inception in 2000, this broadly based local organization of health care providers has collaborated to promote public health initiatives. Recently, the Hospital Council of Northern and Central California and Manatt Health Solutions met with the Community Health Alliance's IT task force to promote an open dialog about Humboldt County's needs and priorities regarding access to patient health information (PHI).

The discussion focused on the community's interest in a platform that would enable access to PHI for quality improvement (QI) and to potentially serve the safety net. The following patient health information issues were identified:

- Emergency room clinicians cannot access a concise, accurate patient health record.
- Lack of data sharing among hospitals and providers; providers who are not on a hospital's staff are unable to see a patient's hospital records.
- Lack of efficiency and accuracy of referrals to specialists.
- Overwhelmed clinics: There are more patient files than inhabitants of Humboldt County.
- Too many electronic medical records with no community oversight or centralized administration.
- Need for a data sharing or community health information exchange (HIE) model (currently operating successfully in other hospitals).

Over the next few months, the Hospital Council and Manatt in collaboration with the Alliance will identify potential planning grants to fund the process that will gather local providers and health care stakeholders together to:

- define goals and priorities for PHI access throughout the county,
- understand specific provider needs,

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- ascertain county-wide objectives, and
- better understand the nature of shared goals.

This framework will provide a structured path for IT health projects and a baseline of information to measure the impact of future IT investments and activities on the health of the community.

For more information, please contact Suzanne Ness, Regional Vice President, (916) 552-7534, ssness@hospitalcouncil.net.

SAN FRANCISCO HOSPITALS JOIN WITH CITY OFFICIALS Developing New Ways to Serve 5150 Clients

More than 50 percent of the patients in every San Francisco ER have been placed on a 5150 hold at one point in an evening. Although the San Francisco Department of Public Health spends \$225 million a year on mental health services, clearly more needs to be done.

San Francisco hospitals are joining the City of San Francisco in a new way of serving 5150 clients more effectively. San Francisco hospitals are funding half the capital costs (\$700,000) of an urgent care psychiatric center and a 14-bed, 24-hour acute diversion unit to provide effective, readily available, and systemically linked alternatives to psychiatric emergency and inpatient psychiatric services in San Francisco. The hospitals are participating to ensure that this unit is available to clients from every San Francisco hospital.

At the Hospital Council's San Francisco Section meeting on April 24, CEOs joined with the director of the department of public health, the mayor's deputy chief of staff, the director of the San Francisco Medical Society and the president of the San Francisco Community Clinic Consortium to discuss how they together could better meet the mental health needs of San Franciscans.

The public health director pointed out that a hospital is probably a poor place to treat mental health clients and alternatives are needed. The director of the Medical Society reported that none of the 100 psychiatrists who are Society members accept Medi-Cal payments.

Although the Office of Statewide Health Planning and Development (OSHPD) lists 397 psychiatric beds in San Francisco, there are only 175 actual staffed psychiatric beds and San Francisco General is reducing these beds. The question is, how long will even those beds remain in the City, with the great losses in revenue they cause?

The Hospital Council has appointed a task force to make recommendations on how to meet the mental health needs of San Francisco and to report back at the Hospital Council's June meeting.

For more information, please contact Ron Smith, Regional Vice President, (415) 616-9990, rlsmith@hospitalcouncil.net.

NURSING CAPACITY STATISTICS RELEASED

The California Institute for Nursing & Health Care (CINHC) recently released results of its capacity building efforts. It is anticipated that 69 percent more students will graduate from California schools of nursing in 2008 than in 2004! A recent workforce demographic database completed by the California Board of Registered Nursing (BRN) indicates that the registered nurse workforce is getting younger and more educated. The average age of a working nurse is 47.1 years (down from 47.7 years in 2004), and 45.5 percent are under the age of 50. Fifty-four percent of the state's nurses have a Bachelor or Master of Science degree and 26 percent of nurses with associate degrees have earned a higher degree – an increase from 20 percent in 2004.

For more information, contact Mary Lopez, Vice President, Quality Initiatives, (559) 650-5692, mlopez@hospitalcouncil.net.

ORGAN DONATION EFFORTS SUCCEED Northern California Hospitals Achieve National Recognition

A major drive to improve organ donation rates within Northern California hospitals has produced record-

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breaking success. Five hospitals were recently recognized as national leaders in organ donation and received the Department of Health and Human Services (HHS) Medal of Honor.

The five recognized Northern California hospitals include the University of California Davis Medical Center, Sutter Roseville Medical Center, Santa Rosa Memorial Hospital, Kaiser Sacramento Medical Center, and Mercy San Juan Medical Center. They were among 392 facilities nationwide to receive recognition for achieving and sustaining a conversion rate of 75 percent or more for a continuous 12-month period (conversion rates measure the percentage of actual donors to potential donors).

In fact, Golden State Donor Services (GSDS)--the organ recovery agency serving Sacramento, ten surrounding counties and Santa Rosa--reports five of its six eligible hospitals received an HHS Medal of Honor.

Golden State Donor Services, which also received a national award for sustaining a conversion rate of 75 percent or more, reports the shared success can be credited to the Organ Donation and Transplantation Breakthrough Collaborative, an initiative by HHS that develops and shares best practices among donor hospitals, organ recovery organizations and transplant centers throughout the U.S.

Executive Director Helen Nelson of Golden State Donor Services explains, "By sharing and learning from others, we have been able to greatly increase our conversion rates, which in turn save even more lives."

What can you do?

- When you apply for or renew your driver's license through the Department of Motor Vehicles, sign up to give life with the Donate Life California Organ and Tissue Donor Registry, or
- Register online at www.donateLIFecalifornia.org.

Signing up on the registry ensures your decision to give life will be honored and more lives will be saved. It's about giving life!

For more information, please contact Tracy Bryan, APR, Manager of Public Relations, Golden State Donor Services, (916) 473-0861, tbryan@dcids.org.

HEALTHCARE LABORATORY WORKFORCE INITIATIVE (HLWI) 2008 Grant Recipients Named

Three years ago, the Hospital Council, on behalf of the California Hospital Association (CHA) and the Regional Associations, launched the statewide Healthcare Laboratory Workforce Initiative (HLWI) to find innovative solutions to the critical shortage of hospital laboratory personnel.

With a \$300,000 contribution from the Abbott Fund (over three years), we created a grant program to support innovative and creative projects that will increase the number of licensed clinical laboratory scientists (CLS) and medical laboratory technicians (MLT) or sustain training programs in the State of California. Grant proposals are solicited through a request for proposal process that occurs each fall.

We are pleased to announce the following grant recipients for 2008:

Grant Recipient	Project Description	Geographic Scope
California Association for Medical Laboratory Technology	To create online outreach and recruitment tools for all CLS/MLT programs	Statewide
California State University, Dominguez Hills	To support the position of clinical internship facilitator for its CLS program	Southern California
DeAnza College	To conduct outreach, secure additional training sites, develop new online courses, and provide materials for students taking the MLT exam	Bay Area
Southwestern College	To support establishing an NAACLS-approved MLT program ready for student enrollment in the fall of 2009	San Diego and Imperial Counties
UC San Diego	To support the CLS program becoming NAACLS-approved and expand the number of clinical affiliates	San Diego

For more information, please contact Rebecca Rozen, (925) 746-1550, rrozen@hospitalcouncil.net.

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CHARTING NURSING'S FUTURE: ARE WE ON THE RIGHT COURSE?

Special Pre-Summit Workshop Offered

The 2008 Hospital Council Leadership Summit is nearly here! This is the year for all CEOs to encourage their partners in the "C-suite," especially their nurse executives, to attend with them. We have created a phenomenal one-day workshop especially for the nurse leader on September 10. The best part? There is no additional fee for this all-day workshop if a nurse leader attends the entire Summit. But if time is a constraint, then they can attend for a one-day nominal fee of \$85.

The program is entitled "Charting Nursing's Future: Are We on the Right Course?" Knowing that significant work has been done throughout our state since 2004 with the release of Goal 1 of the Master Plan for Nursing, it's time to step back and review where we are both nationwide as well as in California.

Peter Buerhaus, PhD, RN, FAAN, a Valere Potter Distinguished Professor of Nursing and Director of the Center for Interdisciplinary Health Workforce Studies, Institute for Medicine and Public Health, Vanderbilt University Medical Center, is kicking off the day. Dr. Buerhaus will review the national perspective on the state of the nursing workforce shortage and the need to integrate quality and patient safety into the nursing curriculum in order to align the financial incentives with the role of nurse-sensitive outcomes. He and his colleagues will have completed the 2008 national survey aggregation and he will release their newest findings.

Within our state, 'thought leaders' have created a white paper that encompasses innovative ideas on the redesign of nursing education. Jan Boller, PhD, RN, and Pilar de la Cruz-Reyes, MSN, RN, will discuss the work established and funded through the California Institute for Nursing and Healthcare (CINHC), its content and strategies for moving this education redesign forward in 2008 and beyond.

Several panel presentations have been scheduled to bring many high-profile nurse leaders to you to discuss additional topics of interest:

1. An evidence-based staffing white paper will be shared. This paper is the result of a nationwide

meeting of thought leaders that convened in San Diego earlier this year. Its attendees are working diligently in 2008 to bring the knowledge and best practices forward that may change our paradigms about what is possible regarding hospital staffing. Rhonda Anderson, RN, DNSc, FAAN, FACHE, and interim CEO for Banner Desert Medical Center and Banner Children's Hospital in Arizona, Suellyn Ellerbe, RN, MN, CNAA, CNO/COO, Tri City Medical Center, and Kathy Douglas, RN, MHA, CNO, Concerro, Inc, will review and discuss the white paper. They will reflect on the current literature and ideas to drive new thinking.

2. California's nursing workforce issues and solutions will be addressed from a variety of angles. Pat Chambers, RN, MBA, and Pilar de la Cruz-Reyes, RN, MSN, will discuss the work and accomplishments of the Los Angeles and Central Valley's Nursing Education Consortiums, highlighting the efforts to further align service and academia by expanding educational capacity, increased faculty development and the use of clinical placement systems to maximize clinical sites. KT Waxman, RN, MBS, will address the establishment of the California Simulation Alliance and the strides achieved to further its use in service and academia.
3. The demonstrated success of the Beacon Patient Safety Collaborative will be discussed by a panel of nurse leaders who are intimately knowledgeable of the journey they have made over the last three years. Sue Currin, RN, MS, COO, San Francisco General Medical Center, and Sandra Kisson, RN, MS, Deputy Director, LTC/CNO, San Mateo Medical Center, will be joined by Sue Bartlett, RN, MBA, Vice President Quality Initiatives, Hospital Council, to share that journey's successes and future strategies. Aggregated data show wonderful outcomes. But this is a time to reflect on the role of the nurse leader who must establish focus, set the course and chart the future for quality and patient safety for patient care services at our hospitals. The panelists will share their stories of staff engagement, making rounds (rounding), mentoring, and recognizing the smallest successes with staff to keep the energy and improvements moving forward. What does it take to reduce inadvertent harm and accelerate change in an organization? Come hear from this panel.

The meeting will adjourn after regional roundtable discussions on the specific needs and opportunities that can and need to emerge from our regional Sections. It

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is a full day, but it will lighten your step to hear the good work emanating from this great state.

The 2008 Hospital Council Leadership Summit takes place September 10-12 at the elegant Palace Hotel in San Francisco. Designed to address the prominent challenges facing health care executives, an outstanding line-up of speakers, education sessions, top notch entertainment and fine food await all levels of hospital leadership. Visit www.hospitalcouncil.net for complete Summit information, speaker's line-up, and online registration. This year, check out the discount pricing when two or more health care leaders from the same facility attend.

For more information, please contact Mary Lopez, Vice President, Quality Initiatives, (559) 650-5692, mlopez@hospitalcouncil.net or Petrina Aiello, Manager, Member Services, (925) 746-5106, paiello@hospitalcouncil.net.

ATTEND THREE JUNE EDUCATIONAL PROGRAMS

Topics include TJC, Unions and Rapid HIV Testing

Joint Commission 2009 Updates & Recent Survey Experience: Learn from the Past and Prepare for the Future. Workshop takes place June 3, 2008, at the South San Francisco Conference Center, 255 S. Airport Blvd, South San Francisco. Continental breakfast will begin at 8:00 am, followed by the program from 9:00 am to 3:00 pm. Lunch will also be provided.

Developed for hospital leaders such as CEOs, COOs, CNOs, chief pharmacy officers and staff pharmacists, performance improvement managers, quality managers/risk managers, accreditation & licensing coordinators, and medical staff leaders, this workshop will highlight:

- an update on what is currently being addressed in Sacramento for licensing and certification regarding future 2008-09 CALS surveys and DHS' role in enforcement of SB1301 and SB1312;
- the actions hospitals should take while conducting internal review after an 'immediate jeopardy' report and how to prepare a response;

- CMS 'black box' warnings and hospital responsibilities for meeting the related FDA and DHS requirements; and
- changes that will occur with The Joint Commission (TJC) survey process, beginning January 2009, which include new scoring methodologies, processes for integrating IMQ Surveyor findings with TJC findings, and initiatives for standards improvement.

Registration fee is \$195 per person for member hospitals with discounted registration at \$175 per person for two or more registrants from the same facility. Registration fee for Hospital Council corporate or associate members is \$195 per person. Non-member registration is \$220 per person. To register, contact Cheree Martindale (925) 746-1552.

SEIU vs. CNA/NNOC: What does it Mean to the Health Care Industry? This workshop takes place June 16, 2008, at the Sacramento Convention Center, 1400 J Street, meeting rooms 103/104. Continental breakfast will begin at 8:00 am, followed by the program from 8:30 am to 4:00 pm. Lunch will also be provided.

This workshop, open to members only, will provide health care leaders and managers with the insight and tools needed to understand the dispute between the Service Employee International Union (SEIU) and the California Nurses Association (CNA)/National Nurse Organizing Committee (NNOC). This dispute has a far-reaching impact that threatens not only hospitals throughout California but the nation as well.

Upon completion of this program, participants will understand:

- which labor unions are at the center of this struggle,
- the history and background of this escalating conflict,
- the implications of the struggle to the health care industry, and
- the proactive steps you can take – now – to prevent your hospital from becoming a battleground for the dispute.

Registration fee is \$250 per person for member hospitals with discounted registration at \$225 at per

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person for two or more registrants from the same facility and for HHRMAC and ACNL Members. To register online, visit www.hospitalcouncil.net and click on the Events/Program Tab or contact Cheree Martindale (925) 746-1552.

Getting to Zero: How Hospitals Can Use Rapid Tests to Virtually Eliminate Mother-To-Child HIV Transmission. Workshop takes place June 27, 2008, at the Hilton Oakland Airport Hotel and offers six (6) contact BRN hours. This is a complimentary workshop, for members only, sponsored jointly by the Hospital Council and the Health Research & Educational Trust (HRET). Continental breakfast will begin at 8:00 am, followed by the program from 8:30 am to 4:00 pm. Lunch will also be provided.

The use of rapid HIV tests in labor and delivery units and in the nursery is becoming widespread across the United States. Following the Center for Disease Control (CDC) guidelines, rapid screening of women with undocumented HIV status will eliminate perinatal HIV transmission, according to the HRET.

Open to hospital staff from labor and delivery, nursery, emergency, laboratory, infectious disease, and pharmacy departments, this workshop will discuss implementing prenatal rapid-screening HIV tests at your facility. Presented by CDC officials, HRET staff and local perinatal HIV and infectious disease specialists, the workshop will cover:

- The current state of perinatal HIV/AIDS
- Point-of-care vs. laboratory testing
- Overcoming barriers to training
- Consent/state laws/hospital policies
- Culturally competent patient communication
- Prophylaxis and treatment
- Confirmatory testing
- Quality control· Intrapartum care
- Referral and counseling
- Reporting requirements
- Reimbursement

Register now, space is limited for this complimentary workshop. Download a registration form on the Hospital Council's Web site, www.hospitalcouncil.net, and click on the Events/Programs tab or contact Cheree Martindale (925) 746-1552.

For more information, contact Petrina Aiello, Manager, Member Services, (925) 746-5106, paiello@hospitalcouncil.net.

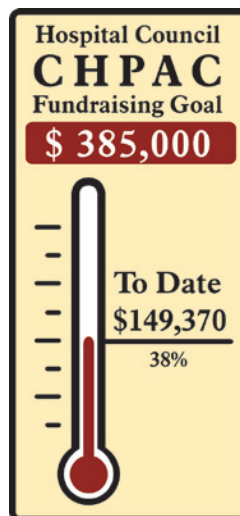
CHPAC UPDATE
Hospitals Reach 100% of Goal

Congratulations to the following hospitals for reaching 100 percent or more of their 2008 CHPAC fund-raising goal. This shows tremendous support for this year's statewide goal of \$1,000,000. The Hospital Council's portion of the statewide goal is \$385,000.

Frank R. Howard Memorial Hospital	250%
NorthBay VacaValley Hospitals	250%
Barton Memorial Hospital	232%
Colusa Regional Medical Center	231%
John Muir Behavioral Health Center	139%
Alameda County Medical Center	116%
John Muir Medical Center, Concord	115%
Kindred Hospital, SF Bay Area	105%

Appointing a CHPAC campaign coordinator for your facility is a great way to initiate staff campaigns and reach your hospital's CHPAC fund-raising goal. Another way is to promote the benefits of CHPAC Presidents' Club membership to hospital vendors and invite them to join. Hospital campaign coordinators should contact Anna McAleer, CHPAC Administrator, for a campaign coordinator's kit. Anna can be reached at (916) 552-7560, amcaleer@calhospital.org.

The CHPAC is the only organization that gives financial support to responsible pro-health care candidates running for office throughout the state.



Make your CHPAC contribution today at one of the following levels:

- Presidents' Club member at \$1,250
- Leadership Board member at \$750
- Golden State Club member at \$500.

For more information, contact Justin Matheson, CHPAC, Executive Director, (916) 552-7533, jmatheson@calhospital.org.

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WELCOME NEW CORPORATE AND ASSOCIATE MEMBERS

Hospital Council welcomes the following new corporate and associate members:

CORPORATE MEMBERS

- **Anthem Blue Cross of California** - provides customers with unparalleled choice and flexibility in meeting their health plan needs
- **The Camden Group** – provides healthcare management and consulting services
- **Concerro, Inc.** - first company to manage shifts online with incentives for effective nurse staffing in hospitals
- **HBE Building and Equipment Company** – the nation’s leading design-build firm for healthcare facilities
- **HeartMath, LLC** - provides a range of unique services, products, and technology to boost performance and productivity
- **HGA Architecture** – offers cost-effective and innovative design
- **InTouch Health** - develops, manufactures and markets remote presence technology
- **McKesson Corporation** - a healthcare services and information technology company dedicated to helping its customers deliver high-quality healthcare
- **Ratcliff Architects** – is one of the oldest continually operating architectural firms in the Western United States
- **Russell Reynolds Associates** - finds uniquely qualified leaders for clients in all major markets
- **The Schumacher Group** – a hospital-based physician staffing organization
- **Sodexo, Inc.** – the leading food and facilities management services company in the U.S., Canada, and Mexico
- **Versant Advantage, Inc.** - a non-profit public benefit corporation developed in response to the severe national shortage of experienced nurses
- **Wide Angle Communications** - a full-service marketing and communications firm

ASSOCIATE MEMBERS

- **Kaufman Hall Associates** - provides strategic financial and capital planning
- **TIAA-CREF** - has been helping those in the academic, medical, cultural and research fields plan for and live in retirement

CEO UPDATES

Lorene Perona is the new Chief Executive Officer for Kindred Hospital, Folsom. Perona formerly served as Interim CEO.

Anna Cheung is the new Interim Chief Executive Officer at St. Mary’s Medical Center, San Francisco, replacing Ken Steele.

Jimmy Knight is the new Interim Administrator/CEO at John C. Fremont Healthcare District, replacing Elnora George.

James Russell is the new Chief Executive Officer at Palm Drive Hospital, replacing Lori Austin.

Gary Boyd is the new Chief Executive Officer at Mammoth Hospital, replacing Gary Myers.

EDUCATIONAL PROGRAMS AND SPECIAL EVENTS

June 3, 2008 8:00 am – 3:00 pm

Hospital Council
Joint Commission 2009 Updates & Recent Survey Experience:
Learn From the Past and Prepare for the Future
South San Francisco Conference Center
Contact Cheree Martindale (925) 746-1552

June 11, 2008 10:00 am – 3:30 pm

Hospital Council
Beacon Practical Skills for Quality Improvement
Washington Hospital, Fremont
Contact Teresa Roebuck (925) 746-0728

June 12, 2008 10:00 am – 3:30 pm

Hospital Council
Beacon Compass Series – North
Oakland Marriott City Center
Contact Teresa Roebuck (925) 746-0728

June 16, 2008 8:30 am – 4:00 pm

Hospital Council
SEIU vs. CNA/NNOC: What does it Mean to the Healthcare Industry?
Sacramento Convention Center
Contact Cheree Martindale (925) 746-1552

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June 27, 2008 8:00 am – 4:30 pm

Hospital Council/Health Research & Educational Trust
National Perinatal Rapid HIV Testing in Hospitals
Workshop
Hilton Oakland Airport Hotel
Contact Cheree Martindale (925) 746-1552

September 10, 2008 8:00 am – 4:00 pm

Healthcare Foundation of Northern & Central California
Charity Golf Tournament
Presidio Golf Course, San Francisco
Contact Cheree Martindale (925) 746-1552

September 10 – 12, 2008

Hospital Council 2008 Leadership Summit
Palace Hotel, San Francisco
Contact Cheree Martindale (925) 746-1552

JUNE SECTION MEETINGS

June 3, 2008 2:00 – 4:00 pm

Central Coast Section
French Hospital Medical Center, San Luis Obispo
Contact Loretta Manning (559) 221-6154

June 6, 2008 12:00 – 2:00 pm

San Joaquin-Mother Lode and Stanislaus-Merced
Sections
Health Plan of San Joaquin, Stockton
Contact Kathy Sowers (916) 552-7565

June 13, 2008 11:00 am – 2:00 pm

Northern Sierra Section
Enloe Hospital, Chico
Contact Kathy Sowers (916) 552-7565

June 16, 2008 5:30 – 8:30 pm

San Francisco Section
Bistro Boudin, San Francisco
Contact Kathy Walker (415) 616-9990

June 19, 2008 9:00 – 11:00 am

Fresno/Madera and Tulare/Kings Sections
Adventist Health, Selma Community Hospital, Selma
Contact Loretta Manning (559) 221-6154

June 20, 2008 8:00 – 10:00 am

San Mateo Section
Sequoia Hospital, Redwood City
Contact Marsha Yaranon (925) 746-5108

June 23, 2008 12:00 – 2:00 pm

North Bay Section
Ca' Bianca Restaurant, Santa Rosa
Contact Kathy Walker (415) 616-9990

June 25, 2008 2:00 – 4:00 pm

Kern/Eastern Sierra Section
Kern Medical Center, Bakersfield
Contact Loretta Manning (559) 221-6154

June 26, 2008 11:00 am – 2:00 pm

Redwood/Mendocino/Lake Section
Benbow Inn, Gardnerville
Contact Kathy Sowers (916) 552-7565

June 27, 2008 8:00am – 10:00 am

Santa Clara Section
Santa Clara County Medical Association, San Jose
Contact Marsha Yaranon (925) 746-5108

June 27, 2008 12:00 – 2:00 pm

Monterey Bay Section
Community Hospital of the Monterey Peninsula,
Monterey
Contact Marsha Yaranon (925) 746-5108

