



COUNCIL CONNECT

Excellence Through Leadership & Collaboration

April 30, 2007

IN THIS ISSUE

- *Hospital Council Leverages Wage Index Increase: \$50M Increase Statewide*
- *2007 CHPAC Fund Raising: 15 Hospitals Reach Their Goals*
- *African American Health Disparity Project: Celebrating Four Years of Accomplishments*
- *Palliative Care Program Training: UCSF Schedules Sessions*
- *HLWI: New Grant Winners, New Strategic Plans*
- *2007 Healthcare Summit: James P. Bagian, MD, PE, to Deliver Keynote*
- *Hospital Council Offers Educational Program: Executive Briefing: Health Care Regulatory and Compliance Update*
- *Hospitals In The News*
- *2007 Public Education and Advocacy Campaign: Project Consultant Named*
- *American College of Healthcare Executives: Art Sponseller Receives Regent's Award*
- *CHPAC Campaign Update: Support It, Appoint a Coordinator*
- *Hospital Council Welcomes New CEO To California: Deborah Yancer Joins Enloe Medical Center*
- *Business Partner Profile: Lincoln Financial Advisors*
- *CEO Updates*
- *Upcoming Special Events*
- *May / June Section Meetings*

HOSPITAL COUNCIL LEVERAGES WAGE INDEX INCREASE \$50M Increase Statewide

One of the Hospital Council's top priorities is financial viability for its member hospitals. Since most member hospitals treat Medicare beneficiaries, improvements to the Medicare wage index can bring new and much

It's our ambition to be your "go-to" staff.
Got a tough problem? Call us!



needed revenue to California hospitals.

In Fall 2006, the Hospital Council facilitated hospital participation in a rural hospital wage index improvement program for federal fiscal year 2008, beginning October 1, 2007. The program was made available to the 17 rural hospitals included at that time in the rural hospital wage index, a non-contiguous core-based statistical area (CBSA). The following hospitals contributed data to a rural floor, non-contiguous CBSA wage index expert review (WIER) conducted by RC Healthcare Management:

- Sonora Regional Medical Center
- Ukiah Valley Medical Center
- Colusa Regional Medical Center
- Mad River Community Hospital
- Modoc Medical Center
- Seneca Healthcare District

In addition, there were six contiguous CBSAs within the Hospital Council covering 29 hospitals. Their wage index was less than the rural floor and would, therefore, default to the rural floor. If the rural floor wage index improvement program produced a positive result, it would extend to these 29 hospitals as well.

According to CMS's preliminary public use file (PUF) in February, the WIER conducted by RC Healthcare Management has contributed to an increase in the rural floor wage index. The PUF will be published in the Federal Register in May.

Seven hospitals that did not supply data but were part of the rural floor CBSA will also benefit. Additionally, in CBSAs where the wage index fell below the rural

floor, approximately 100 hospitals throughout California will also experience an increase in the wage index, including the 29 members of the Hospital Council.

Approximately \$2.6 million of the almost \$50 million increase in anticipated revenue is related to the Hospital Council's WIER while the remainder is due to increases in the California and national average hourly wage.

The anticipated annual benefits to hospitals in the following CBSAs are:

• Bakersfield	(\$3.2 million)
• Chico	(\$2.5 million)
• El Centro	(\$637,162)
• Fresno	(\$4.8 million)
• Hanford-Corcoran	(\$489,348)
• Madera	(\$245,342)
• Oxnard/Thousand Oaks/Ventura	(\$3.5 million)
• Riverside/San Bernardino/Ontario	(\$13.2 million)
• San Diego/Carlsbad/San Marcos	(\$12 million)
• Santa Barbara/Santa Maria/Goleta	(\$2.2 million)
• Visalia/Porterville	(\$2.3 million)
• Yuba City	(\$1 million)
• Rural Floor – 18 hospitals	(\$3.5 million)

These projected amounts will be confirmed when the final rule is published in August 2007; the rule takes effect in October 2007.

For more information, contact Pamela Smith Martin, Regional Vice President, (415) 505-5030, pmartin@hospitalcouncil.net

2007 CHPAC FUND RAISING 15 Hospitals Reach Their Goals

Congratulations to the executives and management teams of 15 hospitals for already meeting their 2007 CHPAC fund-raising goals:

- Adventist Health/Central Valley General Hospital
- Adventist Health/Hanford Community Medical Center
- Adventist Health/Redbud Community Hospital
- Banner Lassen Medical Center
- Barton Memorial Hospital
- Chinese Hospital
- Dameron Hospital
- Frank R. Howard Memorial /Adventist Health
- Coalinga Regional Medical Center
- Colusa Regional Medical Center
- NorthBay Medical Center
- Sonora Regional Medical Center/Adventist Health

- St. Helena Hospital/Adventist Health
- St. Mary's Medical Center
- Ukiah Medical Center/Adventist Health

Your contributions send a message to policy makers that California's health care community is united and can positively impact the election of candidates who recognize and support the important role health care plays in society. The Hospital Council appreciates your commitment and support of the CHPAC fund-raising campaign.

For more information, contact Ron Smith, Regional Vice President, (415) 616-9990, rlsmith@hospitalcouncil.net or Justin Matheson, CHPAC, Executive Director, (916) 552-7533, jmatheson@calhealth.org

AFRICAN AMERICAN HEALTH DISPARITY PROJECT Celebrating Four Years of Accomplishments

The African American Health Disparity Project, funded collectively by the hospitals in the Hospital Council's San Francisco Section, is celebrating its fourth anniversary. The project, launched in November 2002 in response to the deplorable health status of African Americans compared to other racial groups in San Francisco, has addressed institutional racism, implemented city-wide health initiatives, improved access to care and impacted public policy. The project is a collaborative effort that includes the hospitals, community and faith-based organizations, residents, San Francisco Department of Public Health, Community Clinic Consortium, and the Medical Society.

Hospital Based Implementation

The commitment by San Francisco hospitals to make sustainable change is evident in the accomplishments realized since May 2004, when representatives from all the hospitals participated in a seminar on the complex issues that contribute to health disparities for African Americans. Each hospital subsequently developed an action plan to address these issues in their institution. The plans included cultural competency training, increasing professional opportunities for African Americans, and establishing and supporting hospital and community based programs. These accomplishments include:

cont from page 2

- **California Pacific Medical Center** - established the African American Breast Health Program in 2004 and opened the Bayview Child Health Center in March 2007.
- **Chinese Hospital** - increased awareness of its staff to cultural diversity.
- **Kaiser Permanente San Francisco** - formed an internal African American Health Initiative and developed a peer led training for the African American Family Health Video & Guidebook.
- **Laguna Honda Hospital and Rehabilitation Center** - launched SISTAS'-Takin' Care of Bizness, a women's group empowering women for health promotion and wellness.
- **Saint Francis Memorial Hospital** - partnered with Glide Health Clinic to provide direct services to African Americans and to conduct health screening and outreach.
- **San Francisco General Hospital** - developed a Patient Care Project with an emphasis on self-foot care for African American patients with diabetes.
- **St. Mary's Medical Center's Sister Mary Philippa Health Center** - increased outreach efforts to provide primary and specialty care to uninsured African Americans.
- **UCSF Medical Center** - provided \$500,000 for imaging services for Southeast Clinic patients. Implemented Project LIFE (Let's Immunize for Education), an immunization program for four to six year old children before the start of school.
- **VA Medical Center San Francisco** - developed strategies for increasing African Americans' participation in existing VA benefits programs for eligible veterans.
- **Community Ambassador/Hospital Navigator Initiative** - instituted to assist African Americans in navigating their care in the San Francisco hospitals. Community ambassadors who serve as liaisons between patients and the hospital navigators improve access to care, provide health information and increase the comfort level of patients.
- **Prostate Health Initiative** - African American men are twice as likely to be diagnosed with, and to die from, prostate cancer as men of other races. Launched in October 2005, the initiative has screened 291 men and educated 4,212. The hospitals have collectively committed one million dollars to treat men diagnosed with prostate cancer who are unable to pay for care.

Next Steps

The African American Health Disparity Project is currently developing an Action Plan for the next three years that will focus on developing new and supporting existing community-based initiatives while continuing to address issues within our hospitals that contribute to health disparities for African Americans.

For more information contact: Sherry Sherman, PhD, (510) 814-9420, sbsherman@sbcglobal.net or Ron Smith, Regional Vice President, (415) 616-9990, rlsmith@hospitalcouncil.net.

PALLIATIVE CARE PROGRAM TRAINING

UCSF Schedules Sessions

With palliative care becoming standard in hospitals across the country, particularly in California, UCSF's Palliative Care Leadership Center (PCLC) training program can assist hospital multidisciplinary teams to establish or expand a palliative care program. Training sessions will take place May 21-22 and October 25-26, 2007

During the intensive two-day training, teams work closely with expert faculty to develop a fully operational program, tailored to the team's specific organizational needs and culture. The curriculum includes everything needed to launch a palliative care program, and uses the organization's demographic and financial data to create an individualized blueprint. The PCLC program also includes a year of long-distance mentoring.

Community Based Implementation

By leveraging resources and forming collaborations with individuals and organizations that advance health access, the African American Health Disparity Project has launched three community-based initiatives:

- **Advertorials** - provide education on health issues and available resources. Published bi-weekly in the two San Francisco African American newspapers, 46 advertorials have been published and are available on the Hospital Council's Web site, www.hospitalcouncil.net.

cont on page 4

cont from page 3

Kaiser-Permanente's Palliative Care Team, lead by Julia Krasner, MD, participated in a PCLC training session to build and solidify their fledgling palliative care service. "We were operational, but had gaps in the program," stated Dr. Krasner. "The PCLC program covered everything, and helped us to define ourselves, develop our program's structure, and learn to market ourselves to colleagues within Kaiser—which we hadn't realized would be such a key piece of the program's success. In our first year we saw 200 patients, now are on track to see 700."

Hospital-based palliative care has been shown to systematically improve pain and symptom management, improve patient outcomes and increase patient and family satisfaction.

For more information, contact Eva Chittenden, MD, UCSF Palliative Care Services, at (415) 514-1758, ucsfpclc@medicine.ucsf.edu or contact Ron Smith, Regional Vice President, (415) 616-9990, rsmith@hospitalcouncil.net

HLWI New Grant Winners, New Strategic Plans

Two years ago, the Hospital Council, on behalf of the California Hospital Association (CHA) and the Regional Associations, launched the statewide Healthcare Laboratory Workforce Initiative (HLWI) to find innovative solutions to the critical shortage of hospital laboratory personnel.

A primary goal of the HLWI is to increase the number of licensed clinical laboratory scientists (CLS) in the state of California. With a \$200,000 contribution from the Abbott Fund (over two years), we created the CLS Training Grants Program and conducted our second round of funding last Fall. We are pleased to announce the following grant award winners:

- California Association for Medical Laboratory Technology (CAMLT)
- Kaweah Delta Health Care District
- University of California Irvine Medical Center
- University of California San Diego Medical Center
- San Francisco State University

Recently, the HLWI Advisory Group finalized a new two-year strategic plan. The goals are to:

- Increase funding for Clinical Laboratory Science (CLS) and Medical Laboratory Technician (MLT) training programs in the state of California in a

way that builds on our partnership of hospitals and laboratory manufacturers;

- Help to raise awareness of the laboratory workforce shortage and the health care contributions of laboratory professionals with the public, state legislators and selected stakeholders;
- Implement licensure for MLTs in the state of California and act as a resource for CHA on legislation impacting hospital laboratories;
- Increase the number of clinical training sites for CLS and MLT programs;
- Provide opportunities for laboratory training programs to collaborate, help one another, share resources and solve mutual problems; and
- Make the HLWI a more visible resource for hospital CEOs and their laboratory managers/directors, and for professional laboratory associations.

For more information contact, Rebecca Rozen, Regional Vice President, (925) 746-1550, rrozen@hospitalcouncil.net.

2007 HEALTHCARE SUMMIT James P. Bagian, MD, PE, to Deliver Keynote

James P. Bagian, MD, PE, will deliver the keynote address at the Hospital Council's 2007 Healthcare Summit at the Portola Plaza Hotel in Monterey, October 10 -12. He will share thoughts on "Excellerating Healthcare Quality and Safety; It's NOT Rocket Science!"

Bagian was chosen as the first director of the Veterans Administration National Center for Patient Safety (NCPS) in 1998. He is responsible for overseeing the entire operation of the center, a comprehensive program designed to assist in preventing medical errors. From 1980 to 1995, Bagian served as a NASA astronaut. He took part in both the planning and provision of emergency medical and rescue support for the first six space shuttle flights.

Following the address, conference attendees will participate in small -group roundtable discussions and apply Bagian's principles to situations facing hospital executives today. Each group will have an opportunity to present its findings to him for feedback when the general session reconvenes.

cont on page 5

cont from page 4

Bring your spouse or guest to the Summit to enjoy the fun and festivities with you.

- Special session for spouses/guests to maximize touring time while visiting Monterey
- Golfing at championship courses
- Fiesta welcome reception
- Hot Hollywood Nights strolling dinner
- Excursion to renowned Monterey area wineries, a visit to the famous Monterey Bay Aquarium or a fun run/walk along the beach.

Complete details and online registration are available on the Hospital Council's Web site, www.hospitalcouncil.net.

For more information, contact Scott Seamons, Regional Vice President, (916) 552-7564, sseamons@hospitalcouncil.net, or Petrina Aiello, Manager, Member Services, at (925) 746-5106, paiello@hospitalcouncil.net.

HOSPITAL COUNCIL OFFERS EDUCATIONAL PROGRAM

Executive Briefing: Health Care Regulatory and Compliance Update

The Hospital Council, together with Davis Wright Tremaine LLP, will host an educational program entitled "Executive Briefing: Health Care Regulatory and Compliance Update." This complementary program is designed to brief hospital CEOs, CFOs, COOs, general counsel, compliance officers, and other interested executives and managers. Important topics to be covered will include:

- Medical research/IRB compliance
- Potential hospital liabilities for providing medically unnecessary and sub-quality services
- Conducting an internal hospital investigation; voluntary disclosure and making repayment to the Medicare and Medi-Cal programs
- Liability for computer and electronic privacy; security breaches and theft
- Regulatory and compliance issues in hospital-physician transactions; provider-based and joint ventures "under arrangement"
- Hospital Board/SOX compliance issues
- Homeless Patient Transport/SB275

Save the date now. The complementary program will be held June 5, 8:00 am – 12:30 pm, at the Oakland Marriott City Center. Invitations and additional information will be mailed to Hospital Council members during May.

For more information, please contact: Erica Mahony, Davis Wright Tremaine, (206) 438-8019 or ericamahony@dwt.com or Petrina Aiello, Manager, Member Services at (925) 746-5106 or paiello@hospitalcouncil.net.

HOSPITALS IN THE NEWS

The Hospital Council's Web site www.hospitalcouncil.net offers up-to-date media coverage of hospitals in our 50-county association, thanks to the California Hospital Association (CHA) and the Hospital Council's 2006 and 2007 Public Education and Advocacy Campaigns. It's quick and easy to view your Hospital Council section and media placements, including news clips and print media. Just click on the tab, "Hospitals in the News," located in the left-hand side of the home page.

The 2006 campaign resulted in over 50 media placements on hospital issues and the value of hospitals in their communities. With CHA funding through 2007, meetings with hospital public information officers and government relations staff throughout our association, the Hospital Council will generate additional story ideas and increased media coverage.

Media stories on the Web site are stored in portable document format (.pdf) and can be saved to your own electronic files. This format will allow hospitals straightforward access to information that can convey their successes and challenges to board members, volunteers, hospital staff and opinion leaders in the community. Include these stories in your hospital's newsletter and on your Web site. Or, use one as an attachment to a cover letter to your intended audience from your hospital's CEO or board chair.

For more information, contact Suzanne Ness, Regional Vice President, (916) 552-7534, sness@hospitalcouncil.net

2007 PUBLIC EDUCATION AND ADVOCACY CAMPAIGN

Project Consultant Named

The CHA and Hospital Council's 2007 Public Education and Advocacy Campaign is now well underway and we are pleased to announce the project consultant, Wide Angle Communications, the consultant for the 2006 campaign. Based on a favorable project review by the Hospital Council's board of

cont on page 6

cont from page 5

directors in December 2006, Wide Angle was again chosen to support the 50-county public advocacy effort.

Headquartered in San Francisco, Wide Angle Communications is a full-service marketing and communications firm specializing in the health care industry. Most of Wide Angle's clients are, and have been, not-for-profit hospitals and health care-related organizations. Wide Angle also represents many governmental agencies that provide direct service to seniors, adults with disabilities and children with learning and emotional disabilities. Wide Angle offers a broad spectrum of services including media relations, crisis communications/reputation management, market research, development and implementation of marketing plans, development and implementation of advertising campaigns, collateral development and website development and implementation.

For more information, contact Suzanne Ness, Regional Vice President, (916) 552-7534, sness@hospitalcouncil.net

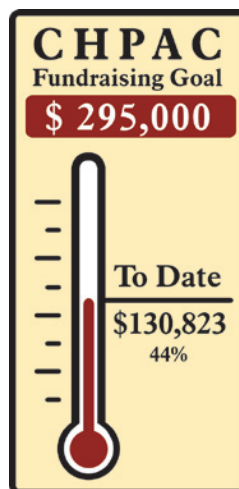
AMERICAN COLLEGE OF HEALTHCARE EXECUTIVES Art Sponseller Receives Regent's Award

Congratulations to Art Sponseller, President/CEO, Hospital Council, recent recipient of the American College of Healthcare Executives (ACHE) Senior-Level Healthcare Executive Regent's Award. Sponseller was recognized for his significant contributions to the ACHE goal for the advancement of healthcare management excellence.

Under Sponseller's leadership, the Hospital Council has offered ACHE educational programs that offer continuing education units (CEU) during its annual healthcare summits. The 2007 Summit program will feature "Developing High Performance Teams," another category I, CEU earning, ACHE seminar. ACHE is an international professional society of more than 30,000 healthcare executives who lead hospitals, health care systems and other health care organizations. Visit www.ache.org for more information.

For more information and on-line registration for the 2007 Hospital Council Summit and program, visit www.hospitalcouncil.net or contact Scott Seamons, Regional Vice President, (916) 552-7564, sseamons@hospitalcouncil.net, or Petrina Aiello, Manager, Member Services, at (925) 746-5106, paiello@hospitalcouncil.net

CHPAC CAMPAIGN UPDATE Support It, Appoint a Coordinator



CHPAC is the only organization that gives financial support to responsible pro-health care candidates running for office throughout the state.

Appoint a CHPAC campaign coordinator for your facility and conduct a 2007 campaign to support our goal. Visit the CHPAC Web site, www.calhealth.org/public/chpac/index.html, to download a pledge form and make your CHPAC contribution at one of the following levels:

- President's Club Member at \$1,250
- Leadership Member at \$750
- Golden State Member at \$500.

For more information, contact Justin Matheson, CHPAC, Executive Director, (916) 552-7533, jmatheson@calhealth.org or Anna McAleer, Administrative Assistant, (916) 552-7560, amcaleer@calhealth.org

HOSPITAL COUNCIL WELCOMES NEW CEO TO CALIFORNIA Deborah Yancer Joins Enloe Medical Center as CEO

The Hospital Council welcomes Deborah A. Yancer, who in late March became the new CEO of Enloe Medical Center, a 391-bed acute care facility in Chico.

Yancer served as President of Shady Grove Adventist Hospital, a 268-bed acute care hospital in Montgomery County, Maryland, beginning in early 2000. She led Shady Grove in transforming the culture and improving the hospital's performance, resulting in local and national awards for quality of care. In 2005, Shady Grove Adventist Hospital received the Joint Commission's Ernest Armory Codman Award for excellence in the use of outcome measurements to improve the quality and safety of clinical care. Shady Grove also received the National Work Life Alliance Best Place to Work designation for four consecutive years, from 2003 through 2006.

cont on page 7

cont from page 6

Yancer also served as Executive Vice President/Chief Operating Officer at Saint Thomas Health Services, a large tertiary hospital in Nashville, Tennessee, where she oversaw strategic growth of the hospital's comprehensive cardiology program. Saint Thomas is a Top 100 Hospital for cardiology and cardiac surgery. She also held executive-level positions at hospitals and health systems in Nebraska, Missouri and Michigan. She received a Bachelor of Science degree in nursing from Andrews University and a Master of Science degree in nursing from the University of Kansas.

For more information, contact Suzanne Ness, Regional Vice President, (916) 552-7534, sness@hospitalcouncil.net

BUSINESS PARTNER PROFILE

Lincoln Financial Advisors

Lincoln Financial Advisors (LFA), a Hospital Council business partner, is pleased to announce enhanced member services. In addition to these retirement plans-- 403(b), 401(k) and 457--LFA has formed The Executive Benefits Division offering products and services in the areas of discounted, fee-based financial planning for executives, proprietary non-qualified deferred compensation plans, and group benefits, including group life insurance and long term care insurance.

The Executive Benefits Division, led by industry leader, Bob Waldron, is off to a quick start, building upon LFA's strong health care relationships in California. If you are looking for ways to attract and retain top talent for and within your organization, we encourage you to contact Bob Waldron directly at (925) 659-0284 or RJWaldron@LFG.com.

When you do business with a Hospital Council business partner, you help generate non-dues revenue in support of member services. Please see the attached article "A New Era for 403(b) Plans", provided by Lincoln Financial Advisors.

For more information, contact Samantha Balboni, Director, National Accounts, Lincoln Financial Advisors, (925) 659-0201, Samantha.Balboni@lfg.com or Petrina Aiello, Manager, Member Services, (925) 746-5106, paiello@hospitalcouncil.net.

CEO UPDATES

Jim Sato is the new Interim CEO at Palm Drive Hospital replacing Shawndra Simpson.

Robert Kelley is the new Interim CEO at Tulare Local Healthcare District, replacing Robert Montion.

Effective May 24, Claire Kuczkowski will be the new CEO for Mountain Community Medical Services. Kuczkowski replaces San Opegard, Interim CEO.

UPCOMING SPECIAL EVENTS

- CHPAC/Hospital Council BBQ and River Cats baseball game
May 22, 2007 6:30 pm
Raley Field, Sacramento
For additional information, contact Justin Matheson, (916) 552-7533, jmatheson@calhospital.org or Anna McAleer, (916) 552-7560, amcaleer@calhealth.org
- Hospital Council Education Program
Executive Briefing: Health Care Regulatory and Compliance Update
June 5, 2007 8:00 am – 12:30 pm
Marriott City Center, Oakland
For additional information, contact Petrina Aiello, (925) 746-5106, paiello@hospitalcouncil.net
- CHPAC/Hospital Council Wente Golf Tournament
Special guest Congressman McNeerney
June 8, 2007 Golf – 11:30 am; Reception 5:30 pm
Wente Vineyards, Livermore
For additional information, contact Justin Matheson, (916) 552-7533, jmatheson@calhospital.org or Anna McAleer, (916) 552-7560, amcaleer@calhealth.org
- CHPAC/Hospital Council Redding Reception
June 15, 2007 5:00 pm
Maritime Restaurant, Redding
For additional information, contact Justin Matheson, (916) 552-7533, jmatheson@calhospital.org or Anna McAleer, (916) 552-7560, amcaleer@calhealth.org
- CHPAC Tehama Golf Tournament
June 18, 2007 7:00 am
Tehama Golf Club, Carmel
For additional information, contact Justin Matheson, (916) 552-7533, jmatheson@calhospital.org or Anna McAleer, (916) 552-7560, amcaleer@calhealth.org

cont from page 6

MAY / JUNE SECTION MEETINGS

- Redwood/Mendocino/Lake Section
May 25, 2007 12:00 to 1:30 pm
Conference Call
To obtain call dial-in access information,
contact Kathy Sowers, (916) 552-7565,
ksowers@hospitalcouncil.net
- San Joaquin-Mother Lode & Stanislaus-Mercer
Sections
May 31, 2007 12:00 to 2:00 pm
Memorial Hospital Assn. Health Education &
Conference Center, Modesto
- Sacramento-Sierra Section
June 1, 2007 12:00 to 2:00 pm
Kaiser Permanente Point West, Sacramento
- Central Coast Section
June 4, 2007 10:00 am to 12:00 pm
Sierra Vista Regional Medical Center, San Luis
Obispo
- San Francisco Section
June 5, 2007 5:30 to 9:00 pm
Location to be announced
To obtain additional information, contact Kathy
Walker, (415) 616-9990,
kwalker@hospitalcouncil.net
- Santa Clara Section
June 7, 2007 8:00 to 10:00 am
Santa Clara County Medical Association, San Jose
- Monterey Bay Section
June 8, 2007 12:00 to 2:00 pm
Watsonville Community Hospital, Watsonville
- Tulare/Kings Section
June 15, 2007 9:00 to 11:00 am
Tulare District Hospital, Tulare
- Northern Sierra Section
June 15, 2007 11:00 am to 2:00 pm
Maritime Seafood & Grill, Redding
- East Bay Section
June 20, 2007 1:00 to 2:00 pm
Conference Call
To obtain call dial-in access information,
contact Teresa Roebuck, (925) 746-5108,
troebuck@hospitalcouncil.net
- Fresno/Madera Section
June 22, 2007 9:00 to 11:00 am
San Joaquin Valley Rehabilitation Hospital, Fresno
- San Mateo Section
June 22, 2007 8:00 to 10:00 am
Sequoia Hospital, Redwood City

